

Mar-26

Title	Description	Portfolio	Portfolio Holder	Size	Status	Phase	Project Sponsor	Service	Directorate	Current Closure Estimate
MOSAIC - Social Care Case Management (SCCM) System [The Access Group - TAG]	Procurement and implementation of a new Social Care Case Management (SCCM) system. [MOSAIC from The Access Group (TAG)]	Adult Social Care and Public Health	Patrick Clark	Tier 1	Active	Delivery	Paul Coe	Adult Social Care	People	01/04/2026
Future Care Home Strategy (Care Home Review)	WBC currently operate 3 care homes: Willows Edge, Birchwood and Notrees. Instructed by Members to secure the transfer of all three to another provider, retain market capacity whilst realising significant savings.	Adult Social Care and Public Health	Patrick Clark	Tier 1	Active	Delivery	Gabrielle Mancini	Projects	Resources	TBD
DC supply issues	Reducing DC supply issues through digitally involving community in case - to implement Vocala across two priority cohorts (Older People with existing home care packages and Young people transitioning to adult services).	Adult Social Care and Public Health	Patrick Clark	Tier 2	Active	Initiation	Paul Coe	Adult Social Care	People	30/05/2026
HOWZ	AI Powered Home Monitoring System	Adult Social Care and Public Health	Patrick Clark	Tier 2	Active	Initiation	Melanie O'Rourke	Adult Social Care	People	30/05/2026
Continuing Health Care (CHC) / ASC Joint Funding	To reset the approach in Berkshire West relating to CHC or Shared Care funding. This should, in time, lead to a change in the decisions relating to eligibility.	Adult Social Care and Public Health	Patrick Clark	Tier 2	Active	Awaiting Closure	Paul Coe	Adult Social Care	People	30/08/2025
Technology Enabled Care (TEC) - Magic Notes // YourMeds // Companion Pets	Delivering Technology Enabled Care and Assistive Technology projects to help people to stay living safely at home and retain their independence.	Adult Social Care and Public Health	Patrick Clark	Tier 3	Active	Delivery	Paul Coe	Adult Social Care	People	31/03/2026
Thatcham & Hungerford Town Centre Studies	Thatcham & Hungerford Town Centre Studies	Community Engagement, Economic Development and Regeneration and Devolution and LGR	Justin Pemberton	Tier 1	Active	Delivery	Clare Lawrence	Development & Regulation	Place	31/03/2026
Newbury Town Centre Masterplan	Regeneration of Newbury Town Centre	Community Engagement, Economic Development and Regeneration and Devolution and LGR	Justin Pemberton	Tier 1	Active	Delivery	Clare Lawrence	Development & Regulation	Place	30/04/2026

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REPF Business Capital Grant Scheme	Capital grant scheme focused on increasing rural productivity, tourism, and diversification.	Community Engagement, Economic Development and Regeneration and Devolution and LGR	MOSAIC	Tier 3	Active	Delivery	Philippa Venables	Development & Regulation	Place	9/31/2026
Improvements To Key Walking Routes [Recreational Walk Routes (Public Rights of Way Improvement Plan)]	Statutory document update. To improve selected pedestrian rights of way in order to increase their recreational value	Culture, Leisure, Sport and Countryside	Nigel Foot	BAU	Active	Delivery	Jon Winstanley	Environment	Place	29/12/2025
Henwick Worthy masterplanning for redevelopment	PPS Priority 2 - Master plan for use of site to try and better utilise a packed facility.	Culture, Leisure, Sport and Countryside	Nigel Foot	BAU	On Hold	Delivery	April Peberdy	Communities & Wellbeing	People	09/01/2026
Kennet Refurbishment (Leisure Centre)	Refurbishment of Kennet Leisure Centre	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 1	Active	Delivery	April Peberdy	Communities & Wellbeing	People	Original Works Completed 28/01/2025
Playing Pitch Strategy (PPS)	Undertake a PPS to provide evidence to 2041.	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 1	Active	Delivery	April Peberdy	Communities & Wellbeing	People	31/05/2026
Museum Store Move		Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 2	Active	Delivery	Felicity Harrison	Finance & Property	Resources	31/12/2026
Northcroft Re-Development (Dryside)	Renovation and redevelopment of Northcroft Leisure Centre	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 2	Active	Delivery	April Peberdy	Communities & Wellbeing	People	30/06/2025
Damp Works Project [Museum Damp Improvements}	Museum Damp Improvements	Culture, Leisure, Sport and Countryside	Nigel Foot	Tier 2	Active	Initiation	Felicity Harrison	Communities & Wellbeing	Place	31/03/2027
I-College Alternative Education - East Of Area [Badger's Hill (School)]	iCollege - Badger's Hill (Schools)	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 1	Active	Delivery	Neil Goddard	Education	People	31.05.26
Home to School Transport Savings	The aim is to realise efficiencies in the delivery of the Council's home to school transport service. (HTST) Benchmarking suggests the cost of delivering this service is more than that of comparable local	Deputy Leader of the Council & Children & Family Services	Heather Codling	Tier 2	Active	Delivery	Gabrielle Mancini	Education	People	31/03/2026
Highway Improvement Programme [BAU / ONGOING]	Highway Improvement Programme (part of Annual Capital Highway Asset Management Programme)	Environment and Highways	Stuart Gourley	BAU	Active	Delivery	Jon Winstanley	Environment	Place	31/03/2026

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Active Travel Infrastructure	Creation of and improvements to core cycling/walking/wheeling routes within and adjacent to the Highway	Environment and Highways	Stuart Gourley	BAU	Active	Delivery	Jon Winstanley	Environment	Place	31/03/2031
Carbon audits of leisure facilities/ Nortcroft Leisure Centre Decarbonisation	Annual Audit - baseline completed 2019/22 - BAU? to keep or remove? (NIC)	Environment and Highways	Stuart Gourley	BAU	Active	Delivery	April Peberdy	Communities & Wellbeing	People	31/12/2024
Nutrient Neutrality	Develop and deliver projects which will deliver a reduction in nutrients entering the River Lambourn. This will unlock development which is currently stalled due to the anticipated impact of additional nutrients and phosphates on the Lambourn catchment.	Environment and Highways	Stuart Gourley	Tier 1	Active	Design	Jon Winstanley	Environment	Place	03/01/2027
Renewable energy provision (Grazley Solar Farm)	Grazley Solar Farm	Environment and Highways	Stuart Gourley	Tier 1	Active	Delivery	Jon Winstanley	Environment	Place	31/12/2025
Theale Railway Station upgrade	Improvement works to Theale Railway station	Environment and Highways	Stuart Gourley	Tier 1	On hold	Delivery	Jon Winstanley	Environment	Place	31.08.2027
Padworth Solar Scheme	This project involves undertaking feasibility and delivery of rooftop and ground-mounted solar panels to generate renewable energy at the Council's Padworth facility.	Environment and Highways	Stuart Gourley	Tier 2	Active	Design	Jon Winstanley	Communities & Wellbeing	People	09/01/2026
Three Weekly Refuse Collections	Change black bin (refuse) collections for households who receive a kerbside (street level) service from every two weeks to every three weeks. To encourage more recycling, reduce the amount of rubbish going to energy-from-waste facilities & landfill, and help manage future costs. Supporting and preparing for national changes to waste services.	Environment and Highways	Stuart Gourley	Tier 2	Active	Delivery	Kofi Adu-Gyamfi	Environment	Place	19/12/2025
Natural Carbon Reduction Measures		Environment and Highways	Stuart Gourley	Tier 2	Awaiting closure	Awaiting Closure	Jon Winstanley	Environment	Place	30/11/2024

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Garden Waste Subscription Service 2026/27	To deliver clear service renewal communications, updated processes and digital forms to facilitate both subscription renewals and new subscriptions and suitable resource to effectively administer the peak in workload.	Environment and Highways	Stuart Gourley	Tier 3	NEW	Delivery	Daniel Warne	Waste Management	Environment	
Enhancement and Migration of Agresso to Unit4 SaaS	To include the below essential works as a minimum, with other requirements for 'nice to have' enhancements gathered through workshops, weighted and prioritised to deliver what is possible in	Finance and Resources	Iain Cottingham	Tier 2	Active	Delivery	Shannon Coleman-Slaughter	Projects	Resources	03/06/2026
Four Houses Corner	Refurbishment of the sixteen pitches at Four Houses Corner, Ufton Nervet	Planning and Housing	Denise Gaines	Tier 1	Active	Awaiting Closure	Clare Lawrence	Development & Regulation	Place	30.11.25
Implement PlanX Software	PlanX is a Permitted Development Rights checker, which allows members of the public to submit applications for works through this platform. (NIC)	Planning and Housing	Denise Gaines	Tier 2	Awaiting closure	Awaiting Closure	Clare Lawrence	Development & Regulation	Place	31/10/2024
Housing IT system Abritas	Integrated housing system for housing management and rental collection across the Council's housing portfolio.	Planning and Housing	Denise Gaines	Tier 3	Active	Delivery	Clare Lawrence	Development & Regulation	Place	28/10/2025
Education Capital Enhancement Programme	Education Capital Maintenance Programme	Public Safety & Capital Projects (Built)	Tom McCann	BAU	Active	Delivery	Neil Goddard	Education	People	31/03/2025
(SEMH)/(ASD) Expansion of Castle School	SEMH/ASD Expansion of Castle School ** [SEMH - Social, Emotional & Mental Health // ASD - Autism Spectrum Disorder] (NIC)	Public Safety & Capital Projects (Built)	Tom McCann	Tier 1	Active	Delivery	Neil Goddard	Education	People	31.03.26

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Falkland Primary School - Classroom Replacement	To replace two modular classroom blocks which are in a poor aged condition and to make more efficient use of the external areas of the school including the car park.	Public Safety & Capital Projects (Built)	Tom McCann	Tier 1	Active	Construction	Neil Goddard	Education	People	31.12.27
The Castle School Basic Need Expansion: Projects	The Castle School does not have capacity to take on additional pupils within their current accommodation. This project is required to meet the expansion needs of the school for the start of the Academic year in 2024 by providing additional classrooms for 32 pupils. There are increased pressures in numbers in Reception, Year 1 and Year 7.	Public Safety & Capital Projects (Built)	Tom McCann	Tier 1	Active	Construction	Neil Goddard	Education	People	31.05.27
SEMH / ASD Resourced Provision - Primary	The aim of this project is to deliver a specialist facility for up to 12 primary age KS1 and KS2 pupils with SEMH/ASD needs on the existing Kennet Valley Primary school site (RG31 7YT). SEMH/ASD Resourced Provision - Primary ** [SEMH - Social, Emotional & Mental Health // ASD - Autism Spectrum Disorder]	Public Safety & Capital Projects (Built)	Tom McCann	Tier 1	Active	Delivery	Neil Goddard	Education	People	31.03.26
Brookfields School Expansion – Early Years And Key Stage 3	Provision of additional classrooms and associated support spaces to meet pupil place pressures.	Public Safety & Capital Projects (Built)	Tom McCann	Tier 1	Active	Design	Neil Goddard	Education	People	30.09.27
Corporate Landlord Model		Public Safety & Capital Projects (Built)	Tom McCann	Tier 1	On Hold	In Development	Shannon Coleman-Slaughter	Projects	Resources	31/12/2024
Calcot Schools remodelling	The remodelling, refurbishment and rationalisation of accommodation to align with change of Admission Number.	Public Safety & Capital Projects (Built)	Tom McCann	Tier 1	On Hold	Design	Neil Goddard	Education	People	30.06.32 31.03.32 31.01.32 10/31/2031

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Thatcham Park Early Years	There is a building on the school site. The school has advised that the 'Link Building' has been allocated to the school to be used for educational purposes. The layout and state of disrepair of the building would require significant renovation to make it suitable therefore it is recommended to demolish and build a purpose-built modular building that would meet the needs of the school.	Public Safety & Capital Projects (Built)	Tom McCann	Tier 2	Active	Construction	Neil Goddard	Children & Family Services	People	31.07.27 31.03.27 11/21/2026
Hungerford Leisure Centre extension	Hungerford Leisure Centre extension. Modular exercise studio. Dance studio.	Public Safety & Capital Projects (Built)	Tom McCann	Tier 2	Active	Awaiting Closure	April Peberdy	Communities & Wellbeing	People	28/02/2025
Northcroft Leisure Centre Lido	Newbury Lido Phased approach to renovation and redevelopment of the Lido.	Public Safety & Capital Projects (Built)	Tom McCann	Tier 2	Awaiting closure	Awaiting Closure	April Peberdy	Communities & Wellbeing	People	01/01/2025
Speenhamland – SEN (Outdoor Area)	The Keevill Unit is a Resourced Unit for pupils with physical disabilities. It is an integral part of the school, and provides pupils with a base for support and medical therapy. The aim of the unit is to enable children with physical disabilities to experience and access mainstream education with their peers.	Public Safety & Capital Projects (Built)	Tom McCann	Tier 3	Active	Awaiting Closure	Neil Goddard	Education	People	31.01.26 31.01.26 Currently in defects liability period 1/24/2025
HR & Payroll System Project (iTrent / MHR - formerly ERP)	HR & Payroll System procurement & iTrent implementation. [Phase 2 started July 2024]	Strategy & Governance & Commercialisation	Vicky Poole	Tier 2	Awaiting closure	Awaiting Closure	Sarah Clarke	HR & Payroll	Resources	30/09/2025
Shaw House Commercialisation	To identify options for the future use of Shaw House as it currently has a net cost of approximately £250k	Strategy & Governance & Commercialisation	Vicky Poole	Tier 3	Active	Delivery	Gabrielle Mancini	Projects	Resources	30/11/2024
Laburnum Conversion to Temporary Supported Accommodation	Convert the Laburnum Centre (ASC Central Locality Office) in to a 2-bed accessible bungalow for TSA Housing.	Transformation / Housing	Denise Gaines	Tier 3	NEW	Initiation	Gabrielle Mancini & Clare Lawrence	Projects & Housing	Resources	31/07/2026
Business Support Review	It is proposed that administrative services should be absorbed into a central business support function based on the nature of duties and volume of transactions being carried out rather than the service area being supported	Transformation and Corporate Programme	Jeff Brooks	Tier 1	Active	Initiation	Gabrielle Mancini	Projects	Resources	30/06/2025

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Gigabit by BDUK delivered by Openreach (West Berkshire)	Delivering Fibre broadband to rural properties to achieve 99% coverage by 2032. BDUK Lot 13	Transformation and Corporate Programme	Jeff Brooks	Tier 1	Active	Delivery	Clare Lawrence	Projects	Resources	31/12/2032
Gigabit by BDUK delivered by City Fibre for East Berkshire	Delivering Fibre broadband to rural properties to achieve 99% coverage by 2032. BDUK Lot 26 (East Berkshire & Buckinghamshire) Theale	Transformation and Corporate Programme	Jeff Brooks	Tier 1	Active	Delivery	Clare Lawrence	Projects	Resources	31/12/2032
Openreach Commercial Project	Multi Dwelling Units - roll out of fibre to the premises (MDUs) in West Berkshire led by Openreach. Little influence on their programme but potential for us to facilitate with landlord awareness.	Transformation and Corporate Programme	Jeff Brooks	Tier 1	Active	Delivery	Clare Lawrence	Projects	Resources	31/12/2032
Rural Mobile and Broadband Not Spots	Project led by DIG looking at Bradfield and Lambourn specifically.	Transformation and Corporate Programme	Jeff Brooks	Tier 1	Active	Initiation	Clare Lawrence	Projects	Resources	TBA
Superfast Broadband BT Phase 3 West Berks. Phase 6	Delivery of superfast broadband by OpenReach Phase 3 West Berkshire district.	Transformation and Corporate Programme	Jeff Brooks	Tier 1	Active	Awaiting Closure	Clare Lawrence	Projects	Resources	30/11/2025
Expansion of Berkshire Records Office. Reading [Royal Berkshire Archives - Records Office - Extension - Reading]	Extension built onto the Royal Berkshire Archives building.	Transformation and Corporate Programme	Jeff Brooks	Tier 1	Active	Design	Clare Lawrence	Communities & Wellbeing	People	31/03/2028
Chestnut Walk for Temporary Housing	Chestnut Walk will provide temporary supported accommodation for families, singles and couples experiencing homelessness within West Berkshire. The facility will support the Council's B&B elimination plan by offering suitable, cost effective	Transformation and Corporate Programme	Jeff Brooks	Tier 2	Active	Planning	Gabrielle Mancini/ Phillipa Venables	Projects	Resources	31/03/2027
LIFT (Low Income Families Tracker)	The LIFT project enables councils to use their data to identify and target people on low incomes by connecting them with employment and benefits support.	Transformation and Corporate Programme	Jeff Brooks	Tier 2	Active	Delivery	Gabrielle Mancini	Projects	Resources	31/12/2026
Turnhams Green Relocation	Relocation of TG-based staff to alternative site.	Transformation and Corporate Programme	Jeff Brooks	Tier 2	Active	Delivery	Gabrielle Mancini	Projects	Resources	31/03/2025
Disaster Recovery / Business Continuity Relocation	To move the DR/BC function from Turnhams Green to a new location. Required due to TG sale.	Transformation and Corporate Programme	Jeff Brooks	Tier 3	Active	Planning	Simon Arter	ICT & Digital	Resources	30/06/26
QRoutes Snapshot - SEND HTST	To identify savings through the use of a route optimisation snapshot for SEND HTST	Transformation and Corporate Programme	Jeff Brooks	Tier 3	Active	Planning	Gabrielle Mancini	Transport & Countryside	Place	30/11/2025
Tablets Pilot	3-4 month trial of the use of tablets for use by staff when carrying out 'field' work	Transformation and Corporate Programme	Jeff Brooks	Tier 4	Active	Delivery	Lizzie Reeves	Projects	Resources	